



**MINUTES OF THE SPECIAL MEETING OF THE BOARD OF REGENTS FOR
THE OKLAHOMA AGRICULTURAL AND MECHANICAL COLLEGES
AUGUST 28, 2020**

Notice of this special meeting was filed with the Oklahoma Secretary of State on August 18, 2020.

The Board of Regents for the Oklahoma Agricultural and Mechanical Colleges met for a retreat at the Oklahoma State University Foundation, Ascend Conference Room, 400 S. Monroe, Stillwater, Oklahoma. The Agenda for this meeting is attached as ATTACHMENT A and considered a part of these minutes.

Board members in attendance: Mr. Rick Davis, Chairman; Dr. Trudy Milner, Vice Chairman; Mr. Calvin Anthony; Mrs. Blayne Arthur; Mr. Douglas Burns; Mr. Jarold Callahan; Mr. Joe Hall; Mr. Jimmy Harrel; and Mr. Tucker Link.

Absent: None.

Others in attendance: Mr. Jason Ramsey, Chief Executive Officer; Mr. Burns Hargis, President, Oklahoma State University and OSU System.

The meeting was called to order at approximately 8:13 a.m.

Chairman Davis shared that this is intended to be an informal retreat with no action taken by the Board.

1. Discussion related to Board of Regents priorities for FYs 2020 and 2021

Chairman Davis asked Regent Milner to provide a report on progress over the past year related to health care programs at OSU and the A&M institutions. Regent Milner provided a summary related to progress in this area as well as a report on the OSU Center for Health Sciences Campus Master Plan. A copy of the presentation and document prepared by Regent Milner are collectively identified as ATTACHMENT B and are considered a part of these minutes.

Chairman Davis next asked Regent Anthony to give a progress report on the continued development of online programs at OSU. Regent Anthony highlighted the strategic growth that has occurred through the Cowboy Concurrent Online Program. This program is new this year and has allowed OSU to reach high school students across the state that are planning to attend OSU following high school graduation. There are currently 392 students enrolled across 55 counties in Oklahoma. The program is currently capped at 500 students.

Regent Anthony also shared that online programs have seen obvious growth due to the COVID-19 pandemic. Most students are taking at least one online class even when they are living on campus.

Chairman Davis then shared that he has asked Regent Link to lead a new effort on research. Regent Link shared that he was pleased to lead this effort and reported that the final papers for the transfer of ownership of the Baker Hughes/GE Oklahoma City facility to OSU should be signed on August 31. It was reported that Regents Link and Davis recently met with President Hargis and Dean Paul Tikalsky in order to discuss plans for the BHGE facility and were pleased with progress being made.

Chairman Davis also shared that Regent Burns is working with the OSU team on the appeal of the NCAA ruling related to OSU basketball. Regent Burns said he is happy to serve and believes that OSU has a strong argument in favor of overturning the previous decision.

2. Update on A&M institutions fall semester reopening

Mr. Jason Ramsey provided updates to the Regents with regard to fall enrollment numbers for each of the A&M institutions as well as OSUIT and OSU-OKC. While numbers are not yet final, it appears that each institution is going to realize more enrollment than was budgeted for in June. Oklahoma State University-Stillwater, the OSU Center for Health Sciences, and Oklahoma Panhandle State University appear on target to have an enrollment increase when they get the final numbers.

The loss of students related to the Second Chance Pell Program has had a significant impact on both Connors State College and Langston University enrollment.

With some reduced capacity due to quarantine, campus housing at each institution appears on track to be full. OSUIT does not begin the fall semester until late September so it is too early to have reliable numbers for the fall semester, but they are tracking slightly below last year at the same time.

Mr. Ramsey also shared information related to the efforts of each campus to slow the spread of COVID-19 through quarantine and other campus protocols that are in place in order to protect the System's campus communities.

3. Update from OSU President Burns Hargis regarding OSU fall semester reopening

President Hargis joined the meeting and provided a handout regarding fall enrollment numbers. He said overall enrollment is going to be up almost 2 percent. The number of transfer students is up significantly. There has been an intentional effort to improve recruiting of transfers.

Hargis reported that there were currently 140 students in some kind of quarantine situation. He shared that classes are doing well with mask wearing and social distancing.

Hargis also shared that he is very pleased that the transfer of the BHGE facility is going to happen. He expressed appreciation to the Board for its support.

4. **Executive Session, if approved by the required number of Board members present, for the purpose of considering evaluation/assessment and other information relevant to the employment of institutional presidents and staff under the governance of the Board of Regents of the Oklahoma Agricultural and Mechanical Colleges. (Oklahoma Open Meeting Act §307B.1.)**

Regent Link moved and Regent Anthony seconded that the Board convene in Executive Session for the stated purpose.

Those voting aye: Board Members Anthony, Arthur, Burns, Callahan, Davis, Hall, Harrel, Link, and Milner. No: None. Abstentions: None. Absent: None. The motion carried.

Open Session

At approximately 12:01 p.m., Regent Anthony moved and Regent Callahan seconded that the Board reconvene in Open Session.

Those voting aye: Board Members Anthony, Arthur, Burns, Callahan, Davis, Hall, Harrel, Link, and Milner. No: None. Abstentions: None. Absent: None. The motion carried.

5. **New business unforeseen at time agenda was posted**

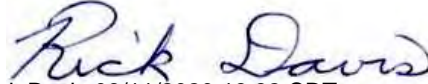
None

6. **Meeting adjournment**

At approximately 12:02 p.m., Regent Link moved and Regent Harrel seconded that the meeting be adjourned.

Those voting aye: Board Members Anthony, Burns, Callahan, Davis, Hall, Harrel, Link, and Milner. No: None. Abstentions: None. Absent: Arthur. The motion carried.

BOARD OF REGENTS FOR THE OKLAHOMA
AGRICULTURAL AND MECHANICAL COLLEGES



Rick Davis 09/11/2020 13:32 CDT

Rick Davis, Chairman

ATTEST:



Jason Ramsey 10/06/2020 22:07 CDT

Jason Ramsey, Chief Executive Officer

Certified correct minutes subject to the approval of the Board of Regents for the Oklahoma Agricultural and Mechanical Colleges on September 11, 2020.



Kyla Eldridge, Executive Assistant to the CEO



AGENDA
OSU/A&M Board of Regents
Retreat

August 27-28, 2020*
Stillwater, Oklahoma 74074

Thursday, August 27, 2020
7:00 p.m. -- Dinner
Karsten Creek Clubhouse Patio
1800 S. Memorial Drive

Friday, August 28, 2020
8:00 a.m. -- Retreat Session
Ascend Conference Room
Oklahoma State University Foundation
400 S. Monroe

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(No Board action will be taken)

BOARD OF REGENTS' ITEMS FOR DISCUSSION AT RETREAT SESSION

1. Discussion related to Board of Regents priorities for FYs 2020 and 2021
2. Update on A&M institutions fall semester reopening
3. Update from OSU President Burns Hargis regarding OSU fall semester reopening
4. Executive Session, if approved by the required number of Regents present, for the purpose of considering evaluation/assessment and other information relevant to the employment of institutional presidents and staff under the governance of the Board of Regents for the Oklahoma Agricultural and Mechanical Colleges. (Oklahoma Open Meeting Act §307B.1.)
5. New business unforeseen at time agenda was posted
6. Meeting adjournment

**This is strictly an informal retreat/study session for those Regents who can attend and OSU President Burns Hargis and spouses/guests. No Board action will be taken.*

OSU Center for Health Sciences Regents Update August 28, 2020

Academic Programs

Growing our academic programs to meet Oklahoma's healthcare workforce needs continues to be top priority for OSU-CHS.

- Fall 2020 Enrollment. OSU-CHS boasts 1,321 students enrolled in our program for fall 2020, which is a 17.5% enrollment increase from fall 2019 (1,124). Enrollment growth occurred in three main areas: OSU-COM, Forensics, and Biomedical.

Academic Program	Headcount
OSU-COM	517
Health Care Administration	420
Forensics	256
Biomedical	100
Public Health	19
Athletic Training	9
Total	1,321

- OSU-COM at the Cherokee Nation. At the end of July, OSU-COMCN held a white coat ceremony for 54 first-year medical students.
 - *Accreditation.* OSU-COMCN hosted a virtual COCA accreditation site visit in July which resulted in a positive outcome. COCA will conduct a follow-up in-person site visit in February 2020.
 - *Building Construction Status.* The Cherokee Nation has generously agreed to build and underwrite the cost of a new 85,000 square foot medical school building. On April 3, 2020, construction was halted due to COVID-19. Construction resumed at the end of May and is on track for completion by November.
- Future Academic Programs. OSU-CHS will continue to create market-driven academic programs and courses to meet Oklahoma's healthcare workforce needs.
 - *Masters of Sciences in Physician Assistant Studies.* We plan to launch a Masters of Sciences in Physician Assistant Studies program by June 2021 with enrollment capacity for 26 students. We will host an accreditation site visit in October 2020. To prepare for the site visit, OSU-CHS has hired three PA faculty.
 - *Doctorate degrees in Health Care Administration and Forensic Sciences.* The HCA request is awaiting OSRHE approval while the Forensic Request is awaiting OSU approval.
 - *Graduate Certificates in Neurosciences, Forensic Psychiatry, and Forensic Investigative Sciences.* All three of these requests are awaiting OSRHE approval.
 - *Course Development in HCA.* We are in the process of developing courses in HCA for behavioral health, addiction and healthcare marketing.
- Collaborative Programs. We are working with internal and external partners to create collaborative academic programs.
 - *Internal.* We are current discussions to move the RN to BSN educational line to OSU-CHS and to place it on OSU-Tulsa campus with a completion goal of July 2021.

- *External.* We are collaborating with TCC and OSU-Tulsa to create a seamless pipeline for TCC programs to morph into a BS program at OSU-Tulsa and then funnel into graduate level programs at OSU-CHS. Faculty courses and teaching will be offered by OSU-CHS. Potential TCC programs targeted include:
 - Cardiovascular Technology AAS
 - Dental Hygiene AAS
 - Diagnostic Medical Sonography AAS
 - Health Information Technology AAS
 - Health Information Technology Certificate, Coding and Reimbursement Specialist
 - Medical Laboratory Technician AAS
 - Medical Laboratory Technician Certificate (Phlebotomy)
 - Occupational Therapy Assistant AAS
 - Pharmacy Technology Certificate
 - Physical Therapist Assistant AAS
 - Radiography (X-ray) AAS
 - Respiratory Care AAS
 - Veterinary Technology AAS

Academic Healthcare District in Downtown Tulsa

- \$310.5M development project in downtown Tulsa to create an innovative academic healthcare district anchored by three healthcare facilities: OSU Medical Center, a new VA hospital, and a new state-operated Psychiatric Hospital.
- \$72M secured in state, municipal, agency and private funding.
 - *State In-kind Contribution.* HB1439 passed on May 21, 2020 authorizing the State of Oklahoma to transfer the Kerr-Edmondson property to the OSU Regents. Property transfer should take place by November 1, 2020.
 - *Municipal Funding.* City of Tulsa included \$8M to underwrite the construction of a 436-car parking garage in its Improve Our Tulsa bond issuance.
 - *Agency Funding.* Oklahoma Department of Mental Health and Substance Abuse Services has agreed to provide \$6M to support furniture, fixtures and equipment for the Psychiatric Hospital.
 - *Private Funding.* \$23M from private individuals and foundations for the Academic Health Center, \$10M of which is designated to support the VA hospital and \$13M for the state psychiatry hospital. Contributions include:
 - \$10M from the Anne and Henry Zarrow Foundation
 - \$3M from the Charles & Lynn Schusterman Foundation
 - \$3M from the Morningcrest Healthcare Foundation, \$2M from Maxine and Jack Zarrow Foundation
 - \$2M from the Helmerich Trust
 - \$1M from Ruth Kaiser Nelson
 - \$1M from Tom Russell
 - \$1M from Sarah and John Graves.
- Anticipate \$120M in federal appropriation for the VA hospital and \$100M from the VA's internal budget for onboarding. President Trump included \$120M in his FY21 budget to Congress for the new VA hospital.
- Campus master plan completed (please see attached).
- Relationship with VA broadened and deepened.

- OSU Medicine provides emergency room coverage for Muskogee VA
- Residency training partnership with 6 residency programs: Internal Medicine, Emergency Medicine, Pediatrics, Family Med, Psychiatry, and Surgery.
- Newly established – 8 joint hires between the VA and OSU-CHS: Cardiology, Orthopedics, Gastroenterology, Infectious Diseases, Rheumatology, Pulmonology, Urology, and Neurology

National Center for Wellness & Recovery

NCWR has made a significant amount of progress made despite limitations on funding. At present, the Attorney General has not released the settlement funds to the NCAST Foundation due to legal issues, but the funds are invested in government-back securities and are earning interest. Once NCWR can access capital, we anticipate that our research and treatment efforts will continue to amplify.

- *Addiction Conference.* NCWR will host a virtual addiction conference on Sept. 10th with notable guest speakers such as U.S. Senator James Lankford, U.S. Secretary of Veterans Affairs Robert Wilkie, and National Institute of Drug Abuse Director of Native American Affairs Dr. Kathy Etz.
- *Physician Training.* Over the past year, OSU-CHS and NCWR have made an aggressive effort to get as many primary care and emergency room physicians across the state trained on utilizing medication-assisted treatment to assist patients who have an opioid abuse diagnosis. To date we have trained over 400 physicians within the state on the use of this important treatment protocol.
- *Access to Addiction Treatment.* NCWR has developed opioid treatment partnerships with Community Mental Health Centers and Federally Qualified Health Centers across the state. OSU-CHS addiction medicine physicians are providing virtual medication-assisted treatment to patients within these entities. These relationships have enabled NCWR to leverage our resources to expand our points of care and provide an even greater number of Oklahomans with access to addiction treatment services.
- *Brain Imaging Center.* NCWR is participating in the NIH HEALTHy Brain and Child Development Study. We received a \$452,275 NIH grant which has been used to purchase the most powerful commercially-available MRI to capture images of brain activity and development for research. We are in current discussions with the Hardesty Family Foundation to direct a \$1 – 4 million gift to name this center.
- *Research and Industry Partnerships.* NCWR and OSU-CHS are in negotiation with two private entities to develop and commercialize intellectual property. One of the projects is the utilization of bio-samples and pharmacogenomics to develop a predictive addiction assessment tool. This assessment tool would be utilized by physicians to ascertain which patients have a genetic structure that make them more likely to become addicted to pain medication. If successful, this would have a dramatic impact on pain management and opioid abuse. The second project is the development of a biosensor to detect fentanyl substances. This intellectual would be invaluable to law enforcement agencies in fighting the fentanyl problem across the country. OSU-CHS plans to continue to grow industry partnerships that will lead to new drug developments and treatment protocols.

Capital Projects

OSU-CHS is working on a number of capital projects to accommodate unprecedented growth in academic programs, clinical care service lines, research and programming.

- **North Hall.** This \$65M new construction capital project is a collaborative endeavor with the Oklahoma Office of the Chief Medical Examiner to build a 100,000 sq. ft., 4-story building. The Medical Examiner's Office will occupy the first and a portion of the second floor and will contribute \$22M towards construction costs. OSU-CHS will use the remaining space to house anatomy and

neuroscience-anatomy labs, conference rooms, instructional learning spaces and administrative offices for administration, select research centers and academic programs.

- *Legacy Plaza Tower.* This is a \$9M renovation project to transform the top five floors of the Legacy Plaza West Tower into a hub for behavioral health and addiction treatment. This property was generously donated to OSU-CHS by the Ann & Henry Zarrow Foundation. Once completed by December 2020, the Department of Psychiatry and Behavioral Sciences, OSU Medicine Addiction Clinic, Project ECHO, and Center for Indigenous Health Research and Policy will re-locate to this new space.
- *OSU Medicine Research Center on Riverside.* This is a \$8M renovation project to establish a research facility for the National Center for Wellness & Recovery and our Brain Imaging Center which will house our state-of-the-art functional MRI. Imaging technologies will enable our researchers to better understand the brain and potentially predict and treat brain disorders.
- *Forensics 5th Floor Build Out.* This is a \$15M build out of the 5th floor of our Forensics Building. This Forensics Building was constructed in 2009. The first four floors are fully occupied. The fifth floor is a shell space, left untouched with no interior improvements. OSU-CHS plans to transform this 25,000 sq. ft space into a state-of-the-art research facility that will house our vivarium laboratory and research labs for addiction, pain and drug development.

Research

OSU-CHS has made tremendous strides in increasing the research productivity of our faculty in terms of the research dollars pursued and secured. Our total grants and contracts revenue has grown significantly in the past four fiscal years, increasing from \$47.6M in FY16 to \$81.4M in FY19, representing a 19.6% average annual increase. In FY21, we have received three NIH grants:

- \$270,410 National Institutes of Health T35 Grant. To provide individuals with research training during off-quarters or summer periods to encourage research careers and/or research in areas of national need. The objective of the grant is to establish a short-term summer research program for American Indian medical students to work jointly with mentors at National Institute on Alcohol Abuse and Alcoholism-funded alcohol research centers and Oklahoma State University Center for Health Sciences to conduct studies focused on making alcohol research more rigorous and reproducible.
- \$320,000 National Institutes of Health R15 Grant. To develop data sharing practices and reproducibility of addiction clinical trials
- \$145,460 National Institutes of Health R34, supplement to current “Healthy Brain and Child Development” grant to research the impact of COVID-19 on pregnant women or new children with substance use disorders

COVID

- *Diagnostic Testing.* The Stillwater-based OSU Diagnostics Laboratory is re-locating over Labor Day weekend from its current home in the Oklahoma Animal Disease Diagnostic Testing (OADDL) to its new home located within the OSU Research Park. The new lab will have increased testing capacity with additional staffing, all of whom will be OSU-CHS employees. This new lab will be singularly focused on human testing and not co-mingled with animal testing, which is the current case with OADDL. As of August 26, 110,000 tests have been completed by our Stillwater-based laboratory. OSU-CHS also established second lab on our Tulsa campus in Tulsa in May. This lab is smaller than the Stillwater-based lab with one molecular TMA machine and two staff members and has the capability to conduct 500 tests nasopharyngeal or oropharyngeal.

- *Oklahoma Pandemic Center of Innovation and Excellence.* The Oklahoma Pandemic Center of Innovation & Excellence will be at the intersection of animal and human health, food safety, public health testing and preparedness. This proposed center will benefit from the combined knowledge and expertise housed within OSU's nationally recognized Colleges of Medicine, Veterinary Medicine and Agriculture. It will house the Oklahoma Animal Disease Diagnostic Lab, a human diagnostic/public health laboratory, a genetic biorepository, and a multi-disciplinary basic science lab for human, animal, plant and food-related bioterrorism research. It will serve as Oklahoma's frontline of defense against any future threatening biosecurity diseases. Potential funding sources:
 - \$25M from CARES Act
 - \$58.5M from state bond issuance authorized under Oklahoma HB2389 to construct a public health laboratory for the Oklahoma State Department of Health.
- *Rapid Response Emergency Tower.* Construct a state-of-the-art 50-bed facility with a surge capacity of 100% that can be easily and quickly converted to a large-scale rapid response emergency facility that can accommodate highly contagious patients in the event of future pandemics. \$50M potential fund to be sourced from the CARES Act.

OSU Medical Center and OSU Medical Authority

OSU-CHS continues to find ways to develop new sources of revenue and new service lines to strengthen the financial health of OSUMC.

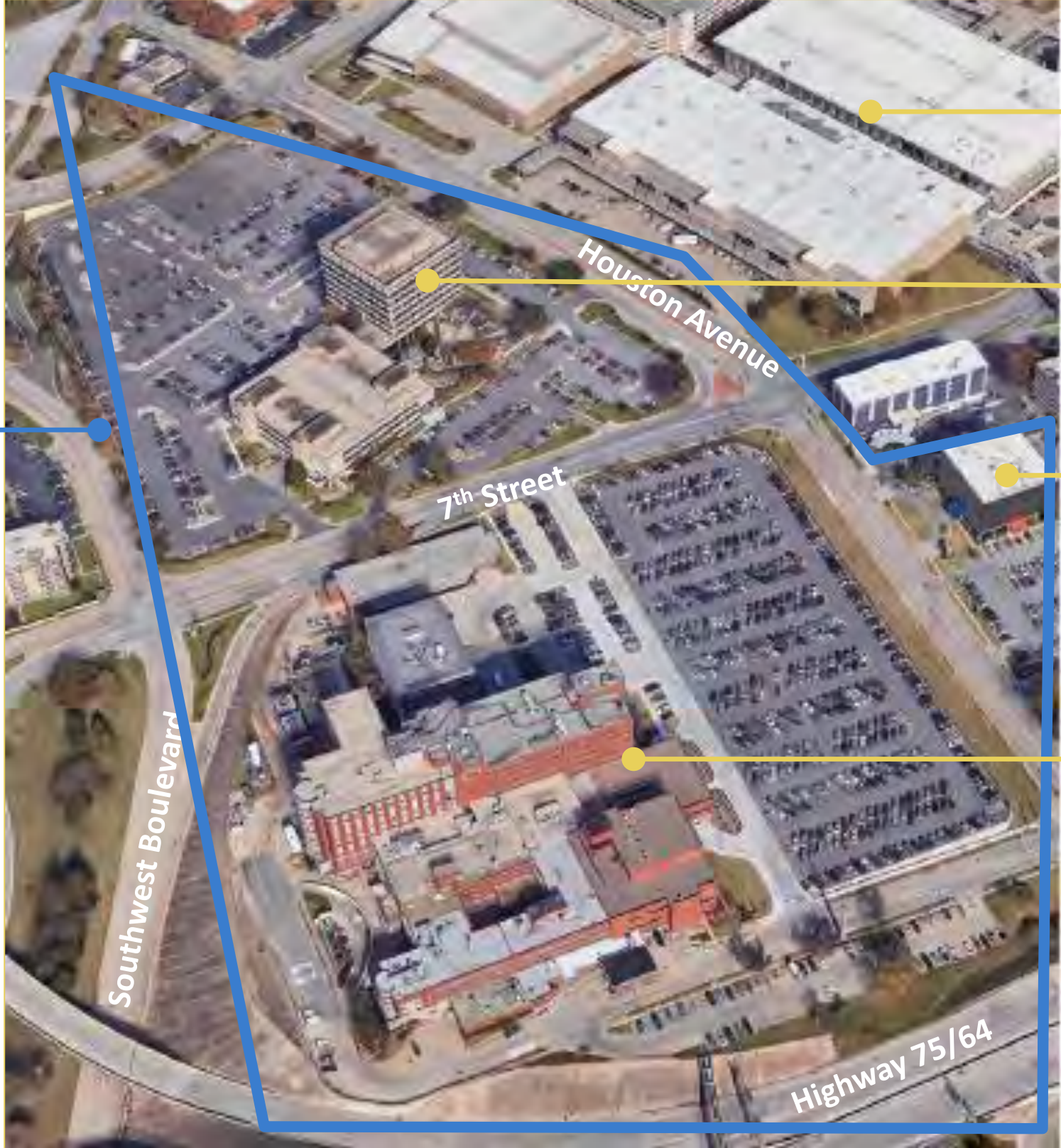
- *Surge Hospital Designation.* Governor Stitt designated OSU Medical Center as a surge hospital on April 15 of this year. The state renewed its contract with OSUMC on July 23rd for another 60 days. From 4/15 – 7/22, this agreement has generated an additional \$37,125,000 for OSUMC.
- *Average Daily Census.* In FY2020, OSUMC experienced an increase in patient volume with average daily census growing by 13% over FY2019 average daily census.
- *Strategic Plan Development.* OSUMC has retained a management consulting firm to develop a three-year strategic plan for OSUMC by December 2020.
- *Joint Venture to Develop Stroke and Neurology Services.* OSUMC is in discussion to execute partnership agreements with Regional Brain Institute, a leading neural services provider group, to provide technology platform to operate a tele-stroke and tele-neurology services at OSUMC. Target date for completion of this joint venture is December 2020.



MEDICINE

OSU Academic Healthcare District Campus Master Plan
Oklahoma State University Center for Health Sciences
August 2020

Site Orientation for Campus Master Plan



Targeted Development Site

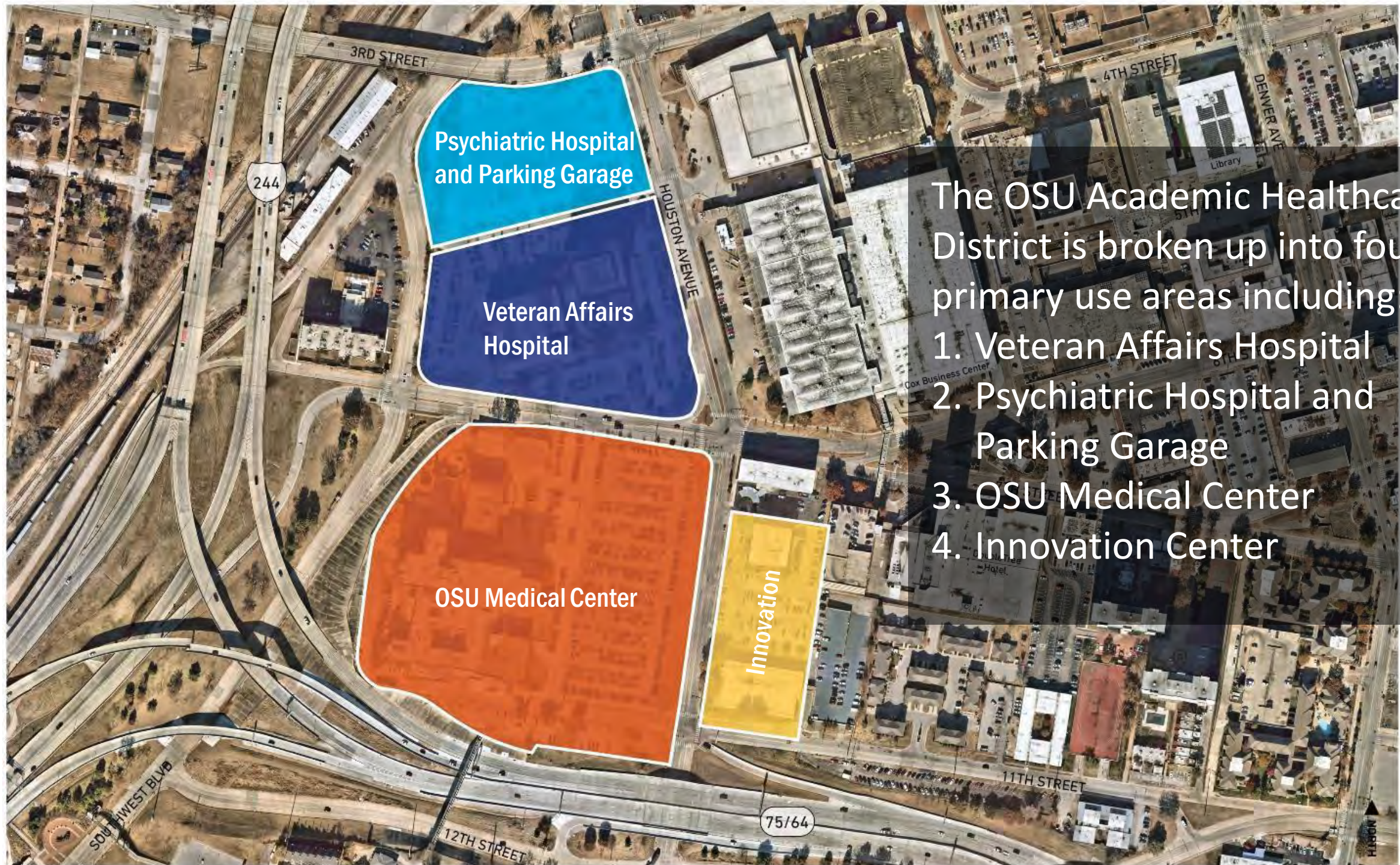
Cox Business Center

Kerr-Edmondson Buildings

OSU Medicine Houston Center

OSU Medical Center

Campus Transformation: Underutilized to Innovative



The OSU Academic Healthcare District is broken up into four primary use areas including:

1. Veteran Affairs Hospital
2. Psychiatric Hospital and Parking Garage
3. OSU Medical Center
4. Innovation Center

Campus Master Plan Goals

- Create a vibrant OSU Academic Healthcare District that increases and improves the exposure and presence in Tulsa as a part of the city's future efforts in growing downtown
- Integrate a new Psychiatric Hospital, VA Hospital, and parking garage into the OSU Academic Healthcare District
- Transform OSU Medical Center into a first-class healthcare facility that reflects the quality of care being provided
- Build an Innovation Center to generate new and cutting-edge knowledge for commercialization
- Design a welcoming, well-connected, and pedestrian-friendly urban environment for patients, visitors, and staff
- Launch a powerful, long-term vision that can serve as an economic engine for Tulsa and Oklahoma

Campus Master Plan Design Parameters

IMPROVE CONNECTIVITY

Establish safer pedestrian and bicycle routes on campus, to other areas of the Healthcare District and to OSU-CHS



ENHANCE PARKING + CIRCULATION

Provide adequate and accessible parking and create an intuitive visitor and patient arrival experience



CREATE MEANINGFUL AMENITIES

Provide memorable landscapes that bring people outside for reflection, socialization, and recreation



Campus Master Plan Completed in May 2020



In-depth Assessment: HKSK and Ayers Saint Gross completed a 7-month community engagement planning process to ensure the campus incorporates best vehicular and pedestrian circulation, opportunities for supportive retail development, safety, and connectedness.

Result: added catwalk, added parking, reoriented building elements, added greenspace, flattened curbs, added traffic lights and lighted crossings.

District Component | Veterans Affairs Hospital

- 58-bed VA Hospital to be built within the existing Kerr-Edmondson Buildings
- 273,000 sq. ft. inpatient facility
- \$165 million capital project with \$100 million expected federal funding from CHIP-IN Act
- Locate near OSU Medical Center to access physician and allied health workforce and work towards establishing a medical residency training program for 50 slots
- 60,000 sq. ft. of expansion space for research including neuroscience (traumatic brain injury), opioid addiction, and post-traumatic stress disorder
- Food service within the building will be available
- Dedicated ambulance entry separate from a walk-in patient entrance for the emergency department
- Separate imaging facilities will be available but will use the catheter labs at the OSU Medical Center and will have shared service lines with OSU Medical Center such as neurosurgery

District Component | Psychiatric Hospital

- 60-bed inpatient psychiatric hospital with the ability to grow to 100 beds
- 100,000 sq. ft. short-term facility to support those with severe mental health challenges, including the homeless population
- \$37.5 million capital project
- Locate near OSU Medical Center to access physician and allied health workforce and work towards establishing a medical residency training program for 50 slots
- Emergency care capability
- Drug and mental health court on site
- Good site lines, lighting, and security
- Needs a private, secure area for patient drop-off by law enforcement and for walk-in admittance
- Requires secure parking, including Sheriff parking

District Component | OSU Medical Center

- 195-bed inpatient teaching hospital for OSU College of Osteopathic Medicine
- Elevate OSUMC to a world-class academic medical center where research, clinical care and education are integrated to produce best of class patient care
- Make research a focus point
- Modernize facilities and equipment to attract top notch faculty physicians, residents and scientists
 - Emergency Department: more ambulance bays, addition of a discharge lounge, technology upgrade, and expanded patient care areas
 - Surgery Department: adopt new technology such a robotic surgery and new space to reflect state-of-the-art surgical care
 - Radiology Department: expansion needed to add an MRI
- Increased working space to accommodate new service lines as plans for the VA Hospital and Psych Hospital move forward
- Relocate non acute outpatient services to a more easily accessible location
- Amenities: cafeteria needs to be easily accessible, greenspace to promote wellness and physical activity, expanded parking for staff, physicians and residents, classrooms for resident didactics, recreational space for residents to unwind
- Facility upgrade need to comply with accreditation standards for residency programs

District Component | Innovation Center and R&D

- Build an Innovation Center and four research buildings on envisioned campus to position OSU Medicine to create new knowledge and deliver the most sophisticated, innovative care
- Conduct evidence-based research to develop new drugs, diagnostic techniques, and therapeutic procedures
- Establish Tulsa as a scientific innovation hub that will collaborate with industry and attract federal research dollars and private investments to create a thriving biotech industry
- Create an ecosystem for R&D development, translational medicine, commercialization, and entrepreneurship

Government + Industry + Academia = Innovation

District Component | Parking Garage

- 436-car parking structure
- \$8 million capital project with funding provided by the City of Tulsa through Improve Our Tulsa bond issuance
- Predominately for free VA parking with VA having their own dedicated entry into the parking garage
- Location is flexible but needs to primarily serve the VA
- Should be designed so that future floors of parking or programmatic space can be added vertically

Transformational Makeover

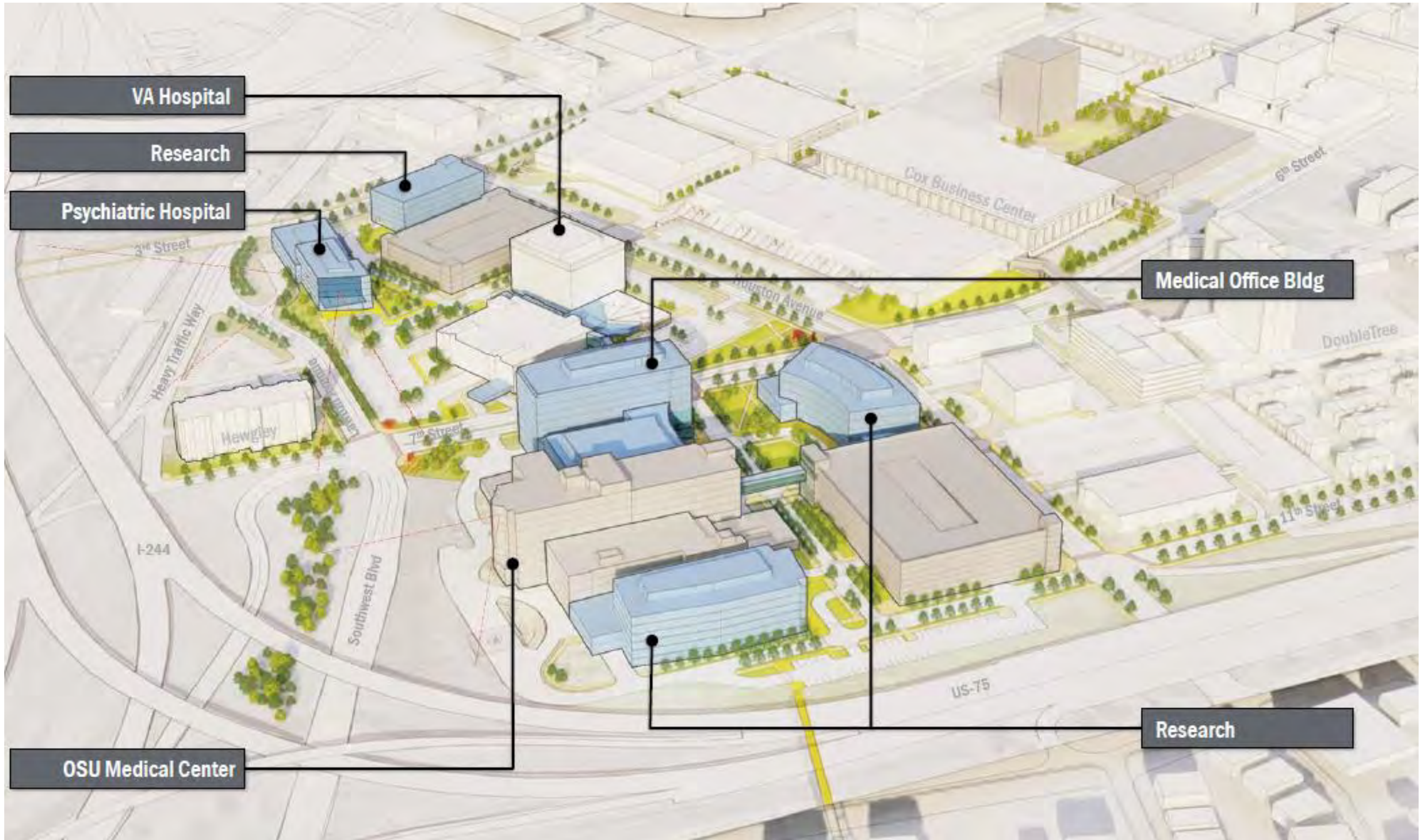


Underutilized, stagnant, unattractive zone



Vibrant, innovative, pulsing, attractive, integrated, forward-thinking, knowledge-driven district

Re-imagined OSU Academic Healthcare District





MEDICINE

Thank you!

MVSK McFarland Architects
Designs that Inspire Community.